



TOWN OF AVON, COLORADO
AVON WORK SESSION MEETING FOR TUESDAY, FEBRUARY 8, 2011
MEETING BEGINS AT 3 PM
 AVON TOWN HALL, ONE LAKE STREET

PRESIDING OFFICIALS

MAYOR	RICH CARROLL
MAYOR PRO TEM	KRISTI FERRARO
COUNCILORS	DAVE DANTAS, CHRIS EVANS, TODD GOULDING
	AMY PHILLIPS, ALBERT "BUZ" REYNOLDS, JR.

TOWN STAFF

TOWN ATTORNEY: ERIC HEIL	TOWN MANAGER: LARRY BROOKS	TOWN CLERK: PATTY MCKENNY
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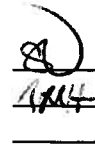
ALL WORK SESSION MEETINGS ARE OPEN TO THE PUBLIC EXCEPT EXECUTIVE SESSIONS
 COMMENTS FROM THE PUBLIC ARE WELCOME; PLEASE TELL THE MAYOR YOU WOULD LIKE TO SPEAK UNDER NO. 2 BELOW
 ESTIMATED TIMES ARE SHOWN FOR INFORMATIONAL PURPOSES ONLY, SUBJECT TO CHANGE WITHOUT NOTICE
 PLEASE VIEW AVON'S WEBSITE, [HTTP://WWW.AVON.ORG](http://www.avon.org), FOR MEETING AGENDAS AND MEETING MATERIALS
 AGENDAS ARE POSTED AT AVON TOWN HALL AND RECREATION CENTER, ALPINE BANK, AND AVON LIBRARY
 THE AVON TOWN COUNCIL MEETS ON THE SECOND AND FOURTH TUESDAYS OF EVERY MONTH

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|--------------------------|---|
| 3:00 PM – 4:00 PM | 1. EXECUTIVE SESSION:
a. Receiving legal advice pursuant to Colorado Revised Statute §24-6-402(4)(b) related to pending litigation regarding Town of Avon v Traer Creek Metropolitan District, 2008 CV 0385 and Traer Creek, LLC, et.al. v Town of Avon 2010 CV 316 |
| 4:00 PM | 2. INQUIRY OF THE PUBLIC FOR COMMENT AND APPROVAL OF AGENDA |
| 4:00 PM – 4:00 PM | 3. COUNCIL COMMITTEE AND STAFF UPDATES
a. Eagle Valley Trail Project (GOCO Grant Award) Update (Jeff Schneider, Project Engineer) Memo Only
b. Letter to Secretary of State's Office for Disclosure of Conflict of Interest for W. Todd Goulding / Informational Only |
| 4:00 PM – 4:45 PM | 4. COUNCIL REVIEW AND DISCUSSION (Rich Carroll, Mayor)
a. Review Final Council Committee Appointments for 2011
b. Review compilation of 2011 / 2012 Council Goals and Priorities |
| 4:45 PM – 5:00 PM | 5. DISCUSSION WITH BEAVER CREEK RESORT COMPANY (Tim Baker, Beaver Creek Resort Company, Executive Director) Discussion on the following topics:
a. Beaver Creek / Avon Skier Shuttle: Review costs of running shuttle, review ridership, request for funding from Avon to share with Beaver Creek the costs for running the shuttle service
b. Beaver Creek Rodeo Series: Review impacts of rodeo series on both BCRC and Town of Avon; seek additional sponsorship from community for the event |
| 5:00 PM | 6. ADJOURNMENT |

Memo

To: Honorable Mayor and Town Council
Thru: Larry Brooks, Town Manager
Approved by: Sally Vecchio, Assistant Town Manager
From: Justin Hildreth, P.E., Town Engineer
Jeffrey Schneider, P.E., Project Engineer
Date: February 2, 2011
Re: Staff Update – Eagle Valley Trail Project (Memo Only)

Initials



SUMMARY: This memorandum is to provide Town Council with an update on the Eagle Valley Trail Project. The Eagle Valley Trail, commonly referred to as the ECO Trail, is one of the most important regional amenities and is heavily used by both residents and visitors alike. When completed, it will span the entirety of Eagle County from Glenwood Canyon to Vail Pass. The Eagle Valley Trail through Avon is currently discontinuous, with the core trail essentially ending just east of Avon Road and not resuming until east of Post Boulevard. Collaboratively, the Town of Avon and ECO Trails of Eagle County, with help from Eagle Vail Metropolitan District, secured approximately \$852,000 in grant funding from the Colorado Department of Transportation (CDOT) and Great Outdoors Colorado (GOCO). Next in the process will be adoption of the Grant Agreement with GOCO and adoption of an intergovernmental agreement (IGA) with Eagle County to provide for the cooperative design and construction of the project. Following IGA adoption, the Town and Eagle County will partner to select a design consultant and begin the design process. Construction is anticipated to begin in spring of 2012 and should be completed by late fall 2012.

Previous Council Action: The following is a list of previous council actions related to the Eagle Valley Trail project:

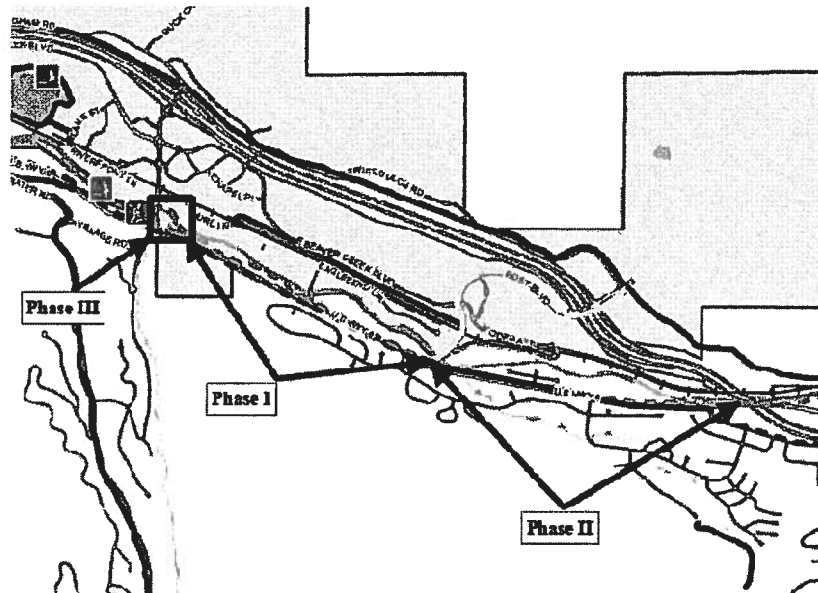
- April 13, 2010 – Town Council adopted Resolution 10-13, which supported the Town of Avon and ECO Trails of Eagle County's application for CDOT Enhancement Grant Funding to construct a portion of the Eagle Valley Trail along U.S. Highway 6.
- August 10, 2010 – Town Council adopted Resolution 10-19, which supported the Town of Avon's GOCO Local Parks and Outdoor Recreation (LPOR) Special Opportunity Grant application for the Eagle Valley Trail Bridge over the Eagle River at Avon Road.
- November 23, 2010 – Town Council adopted Resolution 10-25, which approved the Long Range Capital Program and adopted the 2011 Capital Projects Fund Budget.

DISCUSSION: The Town of Avon values non-automobile transportation and recreation and the expansion of such infrastructure. This notion is reinforced in plans and documents such as the 2006 Comprehensive Plan, the 2009 Comprehensive Transportation Plan, and the 2001 Eagle Valley Regional Trails Plan. The latter document, the 2001 Eagle Valley Regional Trails Plan, portrayed extending the trail through the Village at Avon (VAA) to Dowd Junction, but the lack of development on the VAA property has left Town and County staff seeking alternate alignments. Collaboratively, Town and County staff have partnered to find a creative solution for the residents and guests of Avon and the entire valley for transportation and recreation by targeting the US Highway 6 corridor.

The Eagle Valley Trail continuation project was divided into three phases for the purposes of seeking grant funding: Phase 1 from Avon Road to Post Boulevard, Phase 2 from Post Boulevard to the Eagle Vail Interstate 70 interchange, and Phase 3, which is the bridge over the Eagle River. Phase 1 is located largely within the

Town of Avon boundary and was the focal point of a successful CDOT Enhancement Grant application, awarding the Town approximately \$355,000. Phase 2 is also eligible for additional CDOT grant funding but is currently funded by ECO Trails of Eagle County. Figure 1 below shows an overview of the proposed Core Trail project in its entirety.

Figure 1 – Eagle Valley Trail Connection



Phase 3 of the project is the proposed bridge over the Eagle River. The bridge is to be located immediately east of Bob the Bridge and Avon Road and will be designed so that users can avoid one of the tight, technical switchbacks currently located east of Avon Road. The bridge will be wider than the recreation trail, functioning as a kayak park viewing area as well as transportation infrastructure. The bridge project will also be partially funded by ECO Trails of Eagle County. Phase 3 of the project was awarded \$497,000 in GOCO grant funding in December of 2010.

FINANCIAL IMPLICATIONS: This project is an excellent example of leveraging limited funds to design and construct a significant infrastructure project. Table 1 below shows the allocation of funds by trail phase. The figures include both design and construction costs; grant funding will only be utilized for construction costs while the Town and Eagle County will share in the design costs.

Table 1: Funding Allocation by Phase*

Phase 1 (Avon Road to Post Boulevard)	
Town of Avon	\$ 253,000
Eagle County ECO Trails Fund	\$ 366,000
CDOT Enhancement Grant (Secured)	\$ 355,000
Phase 1 Subtotal	\$974,000
Phase 2 (Post Boulevard to I-70 Eagle-Vail interchange)	
Eagle County ECO Trails Fund	\$ 325,000
Eagle-Vail Metropolitan District	\$ 10,000
State Trails Grant (Pending)	\$ 190,000
Phase 2 Subtotal	\$ 525,000
Phase 3 (Eagle River Bridge)	
Town of Avon	\$ 77,000
Eagle County ECO Trails Fund	\$ 120,000
GOCO Grant (Secured)	\$ 497,000
Phase 3 Subtotal	\$ 710,000
Total Project Costs	\$ 2,209,000

*Figures are based on preliminary cost estimates. Actual design and construction proposals will determine final amounts pro-rated based on the above allocations.

Staff anticipates the design services for the project not to exceed 10% of the estimated amount, or \$220,900. This cost will be split among the Town and Eagle County contributions via a forthcoming IGA. \$30,000 is available in the 2011 TOA CIP Budget and \$300,000 is available in the 2012 CIP Budget. All ECO Trails of Eagle County funds are available immediately and will fund the bulk of the design effort. All grant funds are reserved to pay for construction expenses. The funding allocation presented enables the Town to participate in an over \$2.2 million project by utilizing a total of \$330,000 in CIP funds.

Town Manager Comments:

MEMO

TO: MAYOR AND TOWN COUNCIL

THROUGH: LARRY BROOKS, TOWN MANAGER

ERIC HEIL, TOWN ATTORNEY

FROM: PATTY MCKENNY, ATM MANAGEMENT SERVICES

DATE: FEBRUARY 4, 2011

RE: LETTER TO SECRETARY STATE'S OFFICE FOR DISCLOSURE OF CONFLICT OF INTEREST FOR W. TODD GOULDING

SUMMARY:

Please find attached the above referenced letter for your review.

Thanks.

W. Todd Goulding

Post Office Box 1061
Avon, Colorado 81620

January 19, 2011

Honorable Scott Gessler
Colorado Secretary of State
1700 Broadway, Suite 270
Denver, Colorado 80290

Board of Directors
Eagle County Health Service District
Post Office Box 990
Edwards, Colorado 81632

Town Council
Town of Avon
Post Office Box 975
Avon, Colorado 81620

**Re: Disclosure of Conflict of Interest
(1) Eagle County Health Service District; and (2) Town of Avon**

Dear Honorable Secretary of State, Board Members, and Avon Town Council Members:

I, W. Todd Goulding, am a Board Member of the Eagle County Health Service District ("District"), and am also a Council Member with the Town of Avon ("Town").

I am also a Member of the Vail Mountain Rescue Group that occasionally has dealings with the District and/or the Town. This is a volunteer position; and I believe there is a benefit to the District, Town, and the entire community resulting from my service in this role. I have also recently accepted a position with Evans Chaffee Construction Company, to oversee business development, project management, and consulting services as an owners representative. I believe the relationships and expertise gained in this position is an asset to my service as a Board Member of the District and a Council Member of the Town.

Others, however, may view any or all of these relationships to constitute a potential conflict of interest. Thus, this is the reason for this disclosure.

This disclosure is being made in accordance with the conflict of interest statutes, particularly Article 18 of Title 24, C.R.S. and Sections 32-1-902(3) and 18-8-308, C.R.S., and is intended to constitute a general disclosure of any potential conflict of interest on my part in full compliance with the requirements of State law.

The foregoing disclosure shall be effective until I advise the Board, the Council, and the Colorado Secretary of State of any changes in my status as disclosed herein.

Respectfully submitted,


W. Todd Goulding

OFFICE OF THE SECRETARY OF STATE
OF THE STATE OF COLORADO
CERTIFICATE
20115002408

I, Scott Gessler, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

W. TODD GOULDING
BOARD MEMBER
EAGLE COUNTY HEALTH SERVICE DISTRICT

has disclosed and filed a Conflict of Interest with this office in accordance with section 24-18-110, C.R.S., and Rule 1.1 of the Secretary of State's Rules Concerning Conflicts of Interest.

The Conflict of Interest Disclosure was filed with the following information:

Amount of Financial Interest (if any): 0.00

Purpose and Duration of Services Rendered: Additional information was filed as an attachment.

Other Relevant Information: Additional information was filed as an attachment.

This certificate reflects facts established or disclosed by documents electronically filed in this office on 01/21/2011 @ 11:33:47 AM.

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, authenticated, issued, delivered and communicated this official certificate at Denver, Colorado on Friday, January 21, 2011 @ 11:34:00 AM pursuant to and in accordance with applicable law.



A handwritten signature in black ink, appearing to read "Scott Gessler".

Secretary of State of the State of Colorado

Notice: A certificate issued electronically from the Colorado Secretary of State's website is fully and immediately valid and effective.

OFFICE OF THE SECRETARY OF STATE
OF THE STATE OF COLORADO
CERTIFICATE
20115002409

I, Scott Gessler, as the Secretary of State of the State of Colorado, hereby certify that, according to the records of this office,

W. TODD GOULDING
COUNCIL MEMBER
TOWN OF AVON, COLORADO

has disclosed and filed a Conflict of Interest with this office in accordance with section 24-18-110, C.R.S., and Rule 1.1 of the Secretary of State's Rules Concerning Conflicts of Interest.

The Conflict of Interest Disclosure was filed with the following information:

Amount of Financial Interest (if any): 0.00

Purpose and Duration of Services Rendered: Additional information was filed as an attachment.

Other Relevant Information: Additional information was filed as an attachment.

This certificate reflects facts established or disclosed by documents electronically filed in this office on 01/21/2011 @ 11:37:40 AM.

I have affixed hereto the Great Seal of the State of Colorado and duly generated, executed, authenticated, issued, delivered and communicated this official certificate at Denver, Colorado on Friday, January 21, 2011 @ 11:37:51 AM pursuant to and in accordance with applicable law.




A handwritten signature in black ink, appearing to read "Scott Gessler".

Secretary of State of the State of Colorado

Notice: A certificate issued electronically from the Colorado Secretary of State's website is fully and immediately valid and effective.

Memo

To: Honorable Mayor and Town Council
Thru: Larry Brooks, Town Manager
Legal Review: Eric Heil, Town Attorney
From: Patty McKenny, Assistant Town Manager - Management Services 
Date: February 3, 2011
Re: Final Town Council Committee Appointments
Revised Compilation of Town Council Priorities

Summary:

The attached documents present an update on the following topics for Council discussion:

- a. Review Final Council Committee Appointments for 2011
- b. Review Compilation of 2011 / 2012 Council Goals and Priorities

Attachment "A": shows the appointments to the committees made at the last work session. It is noted that an evaluation of the committees were made, some were eliminated, and other committees were assigned new council members as its representative. A new column was included on the summary sheet that identifies the frequency of the meeting. Note that an email will be sent prior to the council meeting which will request Council members to schedule time for any committee updates. Please respond when there is something to report back to Council.

Attachment "B" is another version of the "summary" of what the town council members had submitted as priorities for 2011 & 2012 in the last packet. Another round of review led to a further condensed compilation of the items into 6 categories as follows (there were 20 categories previously):

1. Economic Development
2. Community
3. Financial Plans (Operations & Capital Improvement Project)
4. Operations
5. Transit
6. Water

The categories were identified to help understand what themes may be surfacing from the input. The number of responses made by each member was included; please note there may have been a couple of instances where the same topic was listed with a slightly different twist, and therefore only counted once. This summary shall hopefully help continue to facilitate the discussion surrounding and narrowing down the priorities of the group. There may be some discussion as to how some of the comments would be formulated into either goals or objectives. This effort may also help lead to a more narrow and fruitful discussion about town programs during the 2012 budget process. The submittals have also been included again as Attachment "C".

SUBJECT	COUNCIL/STAFF ASSIGNMENT	Meeting Frequency
Other Governments & Multi-Jurisdictional Organizations, i.e. Other Towns, Cast, I-70, Eagle County Managers/Mayor's Meetings, CML Policy Board	Town Manager, Mayor and Mayor Pro Tem	Various times
Beaver Creek Resort Bus & Operations Liaison	Town Manager Larry Brooks, Buz Reynolds, Todd Goulding	Quarterly
Upper Eagle Regional Water Authority QQ Water Committee	Kristi Ferraro Alternate: Justin Hildreth	Monthly 3-4 Times/Year
Eagle County Open Space Advisory Committee (OSAC)	Rich Carroll	Monthly
ECO Board	Amy Phillips Alternate: Todd Goulding	Quarterly
Home Buyer's Assistance Committee ("HBAC")	Community Development Director	Pending
Channel 5	Amy Phillips Alternate: Dave Dantas	Every other Month
Town Housing	Town Council (Housing Authority)	
Legal Subcommittee	Town Manager Larry Brooks, Kristi Ferraro, Eric Heil	As Needed
Sales & Marketing: ABA, VVCTB, VVF, Air Alliance, Beaver Creek Resort Marketing, Others	Amy Phillips	Various times
Community Development Subcommittee	Dave Dantas, Chris Evans, Com Dev Director, Town Manager	Quarterly
Eagle County Economic Council	Chris Evans, Todd Goulding	4 to 6 times/year

Town Council
Summary of Priorities: 2011 - 2012

Attachment B

NO.	CATEGORIES	Rich	Kristi	Dave	Chris	Todd	Amy	Buz	Total	Larry
	# responses	7	7	10	6	7	6	10		
1	ECON DEV									X
	relations	1	1			1		1	4	
	brand awareness					1			1	
	special events	1		1		1		1	4	
	2015	1	1					1	3	
	Main Street	1		1	1			1	4	
	stage			1					1	
	marketing					1			1	
	Attract Businesses: inc. biz town core, sales tax & transfer tax rebate, building permit discounts			1	1				2	
	give local preference							1	1	
									21	
2	COMMUNITY									
	review & update plans		1					1	2	
	duplexes			1					1	
	EVLEX	1	1				1		3	
	parking			1					1	
	TM housing		1						1	
	trail development/group			1					1	
	affordable housing						2		2	
									11	
3	FINANCIAL PLANS (OPS & CIP)									
	CIP review			1			1	1	3	
	budget review			1	1			1	3	
									6	
4	OPERATIONS									
	customer service; personnel, communication, guest experience			1	3	1		1	6	
	communication, guest experience					2			2	
									8	
5	TRANSIT									X
	cohesive transit plan w/ BC & ECO	1							1	
	improve transit quality & quantity		1						1	
	swift gulch project; stabilize transit plan						2		2	
	permanent funding source for skier shuttle							1	1	
									5	
6	WATER									X
	water rights	1							1	
	water treatment plant land		1						1	
									2	

Town Council
Summary of Priorities: 2011 - 2012

ATTACHMENT C

topics	descriptions
<u>RICH CARROLL</u>	
COMMUNITY	Successful Completion of EVLEX so that West Avon Parcel is permanently dedicated as Open Space. At a minimum West Avon
ECON DEV	Lay the groundwork for a Successful 2015 which includes:
ECON DEV	a. Spruce up of Main St. area with "excess" URA Funds
ECON DEV	c. Improve relationship with BC, this should occur irrespective of 2015; Continue active involvement in 2015 planning
ECON DEV	Addition of 2 more Turn key Special events by 2013
TRANSIT	b. Address transit issues locally & more globally with BC/Vail/ECO
TRANSIT	Improve the Guest Experience to Avon & BC through a more cohesive Transit Plan working with BC & ECO as required. This will most likely entail increased funding to some level
WATER	Increase in Towns portfolio of water, SFE's
<u>KRISTI FERRARO</u>	
COMMUNITY	Revise Comp Plan, West and East Town Center Plans to be consistent with our new land use code.
COMMUNITY	Actively pursue the EVLEX
COMMUNITY	Consider buying a house for town manager or investing in other affordable housing with our housing fund while prices are low.
ECON DEV	Plan for 2015 World Championships. How can we put our best foot forward with our limited resources
ECON DEV	Improve relationship with Beaver Creek.
TRANSIT	Consider options for improving transit quantity and quality from this year. What services/personnel would have to be cut to improve transit service
WATER	Resolve the encroachment issue with UERWA
<u>DAVE DANTAS</u>	
COMMUNITY	Community Development: Com dev. to take lead on trail development, stage, finding grants, economic development programs, attracting business
COMMUNITY	Duplex Lots to Two Single Families: There are many benefits in getting away from the large duplexes
COMMUNITY	Beaver Creek: long term goal of parking lots being in TOA
COMMUNITY	Trails: Safe climbing/walking lane on Metcalf Road to connect Avon to Wildridge. Construction scheduled for 2011, in budget, Staff to take lead on establishing Avon Trail Action Group. Create a volunteer group to build and maintain existing and new trails in Avon
ECON DEV	Increase Business in Town Core: Short term sales tax rebate for new businesses in Avon for the next two years. New business will help existing businesses by improving traffic, Transfer Tax Rebate of 1% for undeveloped land or commercial space in Town
ECON DEV	Main Street: Financially Responsible Main Street with non heated streets, using Heat Recovery System heat for existing uses not inefficient outdoor heat. Use inexpensive surface materials, asphalt, concrete. Have deep utility work minimized with non heated street and asphalt. Build plazas when new development occurs. Phase project
FINANCIAL PLANS	Capital Improvement Projects: go through line items, long term cost different options, example: Stop sign replacement on Lake Street - Change to less expensive wooden stop sign , \$200, versus steel, \$5700, in Town Core.
OPERATIONS	Overall: Better customer service- open door policy, qualified staff that can make the decisions, Look at every department to see if there is waste in operations, Freeze position that are vacated, Further pay reductions may be necessary, Review Job Title policies, Department Goals
SPEC EV	Special Events: Successful Snowball. Where can the town help or direct? Ice rink on soccer field-precautions for early melt off-pumps
STAGE	Pavilion/Stage: VAG redesign at no cost to get closer to initial budget, Staff work for funding, grants, If Snowball is successful work with organizers for stage funding
<u>CHRIS EVANS</u>	
ECON DEV	Develop tools to attract new business to the Town without putting existing businesses at a disadvantage. As an example, as much as we may want to give a new business a tax break, that also gives them an unfair advantage over established businesses
ECON DEV	Develop reduced-scale plan in order to move Main Street project forward when time/funding scenarios are right. It may be some time before we can move forward with ANY scenario for Main Street, but it doesn't hurt to plan and be prepared
FINANCIAL PLANS	Develop procedures with in the Town that enable new projects to be evaluated and understood prior to proceeding with them. It seems that right now (and this could just be my own ignorance) once a budget is approved on a yearly basis, project in the budget proceed without any additional checks and approvals by council. I think in this economic climate, we need to be looking at everything a little more closely. Just because something is in the budget doesn't mean it should be done or spent
OPERATIONS	Adopt upcoming budget(s) that minimize staff layoffs. I really hope that we can find our way to a balanced budget this coming year, but my gut feeling is that we are going to have to lay off staff due to the size of the potential shortfall. It is my goal to try to minimize this by looking closely at future expenditures and deciding which is more important, staffing or spending

Town Council
Summary of Priorities: 2011 - 2012

ATTACHMENT C

topics	descriptions
OPERATIONS	Continue to develop and foster an environment that is conducive to collaboration between departments, both financially and operationally.
	My sense right now is that there is a bit of protectionism going on. We need everyone working together and figuring out how to do more with less, not just asking for everything this will help to support a reduced budget in coming years
OPERATIONS	Re-emphasize and demonstrate that the citizens of Avon aren't here to support the Town, but rather, the Town exists to support its citizens.
	The tone of many recent initiatives has been rather harsh and severe and as a result, poorly received by the Town's residents, such as the Noxious Weed Program. It may be needed, but perhaps can be advanced in a more friendly manner
<u>TODD GOULDING</u>	
ECON DEV	Re-establish effective relations with key partners (Beaver Creek, School Dist, Water Dist, ABA, etc). : A "measure" may be difficult, but these relations need work and improvement regardless of an index of success
ECON DEV	Increase/improve Special Events (2015, Quizzno's, etc): Quality and quantity of special events are easily measured. Not sure of a specific goal, but we are headed in the right direction
ECON DEV	Marketing
OPERATIONS	New levels of customer service & communication & guest experience (3 Comments)
TOA BRAND	Improve the TOA Brand awareness and message
	We will need to create a feedback mechanism where these parties complete survey's. Just creating a survey and feedback loop is the 2011 goal
<u>AMY PHILLIPS</u>	
COMMUNITY	Stabilize future of the West Avon parcel
COMMUNITY	Review and update attainable housing plan
COMMUNITY	Utilize existing Housing fund for long term attainable housing plan
FINANCIAL PLANS	Bifurcate capital improvement plan - One plan on timeline the other in conjunction with Urban Renewal Funding
TRANSIT	Swift Gulch Implementation
TRANSIT	Stabilize Transportation Plan - integrate with ECO and BCRC
<u>BUZ REYNOLDS</u>	
COMMUNITY	Re-review the new land use code for items we might have overlooked. This could be done in the late spring when we slow down
ECON DEV	The economy has especially hurt the development and construction workers in our community. If we have any work available (including Swift gulch) we should give local contractors the work before contractors from out of the area. All the work on the Edwards roundabouts was giving to a contractor from the Front Range. We should set an example to keep the work local (if possible)!
ECON DEV	Review the need for Main Street as it is designed. Be able to show a return on the investment on the Avon taxpayers to develop this project. Also the original main street was going to connect east and west Avon over Avon Road. I think we should look closer at this possibility. It was ponder by councils way before me and I always thought that it had merit to join both sides of Avon that is now separated by Avon Road
ECON DEV	Improved the relationship between the Town and Vail Associates, Beaver Creek Resort, Adjacent Towns and Metro District, Eagle County Commissioners, Trear Creek and Magnus Lindholm
ECON DEV	Try to bring more events to the Town of Avon. The rec department is doing a great job in bring in sporting events we need to be creative and come up with other ideas such as wine festival, culinary competitions, antique car shows
ECON DEV	Work with the Vail Valley Foundation and try to get some kind of an event for the 2015 World Cup, This will be a great show case of the area. We should do what we can to capture exposure to showcase our Town. I believe we are being overlooked and Town of Vail and the Beaver Creek Ski area (our neighbor) are getting most of the exposures
FINANCIAL PLANS	Review the status of the Towns budget on a quarterly basis. Both the revenue and expense side to make sure we can pay our bills with the money available without losing any more employees
OPERATIONS	Review with Larry the need for 3 Assistant Town Managers. I believe that Patty, Scott and Sally all have that title. Just need to understand the reasoning behind it
TRANSIT	Find a permanent funding source for Transit outside of the Towns General fund. Connection between Avon and Beaver Creek Village is important to both our economies. We need to keep a closer connection to Beaver Creek other than the Gondola